## INDEX

Academic freedom, 92 Accounts fraternity, auditing of, 123 student activities, auditing of, 114 Activities, student; see Student activities Admission requirements, 59 Age of trustees, 6 Aid to students, financial, 115 Aims and goals, common to all colleges, 139 cultural, 140 social, 143 vocational, 142 Alumni, placement in employment, 130 Alumni relations, 133 Appeal, distinct, importance to small college, 51 Appointments of deans and department heads, 21 to faculty, 75 of trustees, 6 Athletics, intercollegiate, 119 Auditing of fraternity accounts, 123 of student activities accounts, 114 Authority, conflicts of; see Conflicts of authority Background for considering present college problems, 43 Board of trustees; see also Trustees committees of, 8 as court of appeal, 39 desirable composition, 7

desirable size, 8 frequency of meetings, 7, 8 Books duplicate copies, 106 reserve, 106 special gifts of, 107 responsibility of trustees for, 26 Budget, responsibility of trustees for, 29 Building, library, 108 Building plans, 66 Buildings, responsibility of trustees for, 26 Campus, 65 Chapel, daily, 110 College publications, student, 113 Colleges enrollment, 47 growth of, 3, 4 problems, present, background for considering, 43 proper level, 147 scope of work of, 68 Conflicts of authority of the president and faculty, 18 of trustees and president, 17 Constituents, does education offered suit? 148 Cooperation, importance of, 44 Current funds, responsibility of trustees for, 28 Daily chapel, 110 Deans appointment of, 21 efficiency of, 90 Degrees, honorary, 22 Department heads

[163]

appointment of, 21

efficiency of, 90

## INDEX

Department libraries, 105 Distinct appeal, importance to a small college, 51 Duties and responsibilities of faculty, 15 of president, 13 of trustees, 11, 159 Educational institutions, types of, 44 Efficiency of deans and department heads, 90 Employment of alumni, 130 Endowment, responsibility of trustees for, 27 Enrollment in colleges and universities, 47 in four-year colleges, 55 in high schools, 46 in junior colleges, 48, 55 limitation of, 63 size of, 54 in teachers' colleges, 50 in universities, 56 Equipment, responsibility of trustees for, 26 Expenditures for library salaries, 102 in private universities, 57 in public universities, 58 Faculty academic freedom, 92 appointments, 75 duties and responsibilities, 15 loyalties of, 11 pensions, 89 promotions, 75 retirement, 88 sabbatical leave, 86 salaries, 80 teaching loads, 82 tenure, 92 Financial aid to students, 115 Fraternities auditing accounts of, 123 scholarship of, 125 social control of, 123

Fraternities and sororities, 122 Freedom, academic, 92 Funds, current, responsibility of trustees for, 28 Future of higher education, 46 Gifts, to library, 107 Goals, common to all colleges; see Aims and goals Growth of colleges and universities, 3, 4 Heads of departments appointment of, 21 efficiency of, 90 Health service, student, 117 Higher education, future of, 46 Higher learning, number of institutions of, 4 High school enrollment, 46 Honorary degrees, 22 Individual, the college and, 151 Institution personality of, 44 proper level, 146 Institutions educational, types of, 44 of higher learning, number of, 4 Intercollegiate athletics, 119 Junior colleges enrollment, 48, 55 proper level, 146 Land, responsibility of trustees for providing, 25 Leave, sabbatical, 86 Librarian, importance of, 101 Library, 101 adequate support, 103 chief objective to have books used, 104delivery desk service, 105

## 164

Library—continued department libraries, 105 duplicate copies of books, 106 exchanges between, 107 expenditures for salaries, 102 gifts, special, 107 growth and library building, 108 microfilms, 107 reserve books, 106 Limitation of enrollment, 63 Loyalties of trustees, president, and faculty, 11 Microfilms, library use of, 107 Pensions, faculty, 89 Personality of an institution, 44 Plans, building, 66 President duties and responsibilities, 13 loyalties of, 11 salary, 36 selection of, 33 tenure, 38 Private universities, expenditures, 57 Problems, present college, background for considering, 43 Promotions, of faculty members, 75 Proper level development of an institution at its, 148 each institution should seek its own, 146 four-year colleges, 147 junior colleges, 146 technical institutes, 147 universities, 147 Property, responsibilities of trustees for holding title to, 25 Public universities, expenditures, 58 Publications, student, 113 Ratio of students to teachers, 84 Residence halls, 127

financing, from residence hall income, 129 Responsibilities of trustees, 11 for the budget, 29 for buildings, 26 for current funds, 28 for endowment, 27 for equipment, books, and supplies, 26 for holding title to property, 25 for providing adequate land, 25 Retirement, faculty, 88 Sabbatical leave, faculty, 86 Salaries, 80 library, 102 of president, 36 Scholarship in fraternities, 125 student, 112 Scope of work of a college, 68 of a university, 70 Selection of president, 33 Services of trustees, 159 Social control of fraternities, 123 Student activities, 113 accounts, auditing, 114 Student college publications, 113 Student health service, 117 Student scholarship, 112 Students, financial aid to, 115 Supplies, responsibility of trustees for, 26 Teaching loads, 82 Teachers' college enrollment, 50 Technical institutes, proper level of, 147 Tenure of faculty members, 92 of president, 38 Title to property, responsibility of trustees for holding, 25 Trustees; see also Board of trustees age of, 6 appointment of, 6

## INDEX

Trustees-continued committees of, 8 as court of appeal, 39 duties, 11 frequency of meetings, 7, 8 importance of able, 4 influences affecting the selection of, 5 loyalties of, 11 number in United States, 5 responsibilities for the budget, 29 for buildings, 26 for current funds, 28 for endowment, 27 for equipment, books, and supplies, 26

Trustees—continued responsibilities—continued

for holding title to property, 25 for providing adequate land, 25 selection of, 5 services, 159

Types of educational institutions, 44

Universities enrollment, 47 growth of, 3, 4 proper level of, 147 scope of work of, 70

Who should go to college? 53

166